



# MPS Presentation

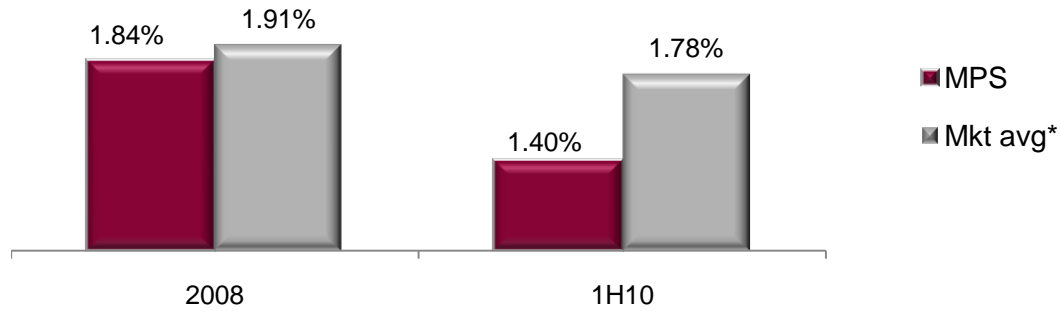
**Antonio Vigni – CEO**

Bank of America Merrill Lynch  
Banking & Insurance CEO Conference  
*London, 28<sup>th</sup> September 2010*

# MPS: The results of the ongoing restructuring story started in 2008 (1/2)

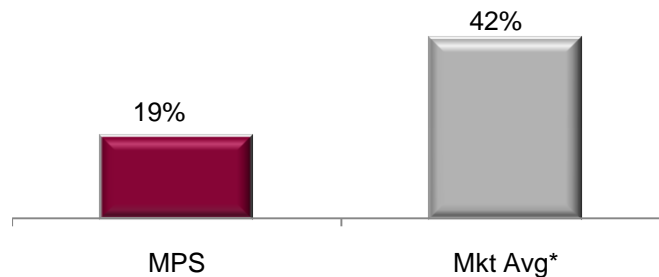


Costs/Assets



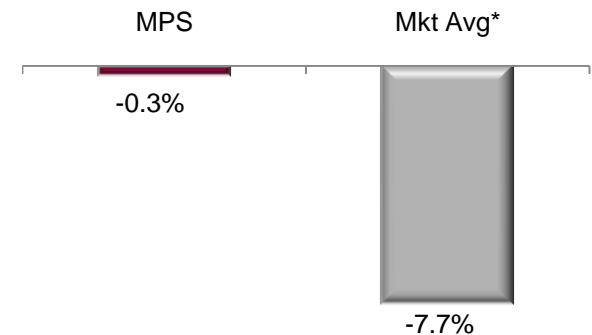
**Cost containment**

Increase of Gross Impaired Loans/Loans (2008-1H10)



**Asset quality under control**

Trend of NPL Coverage (2008-1H10)

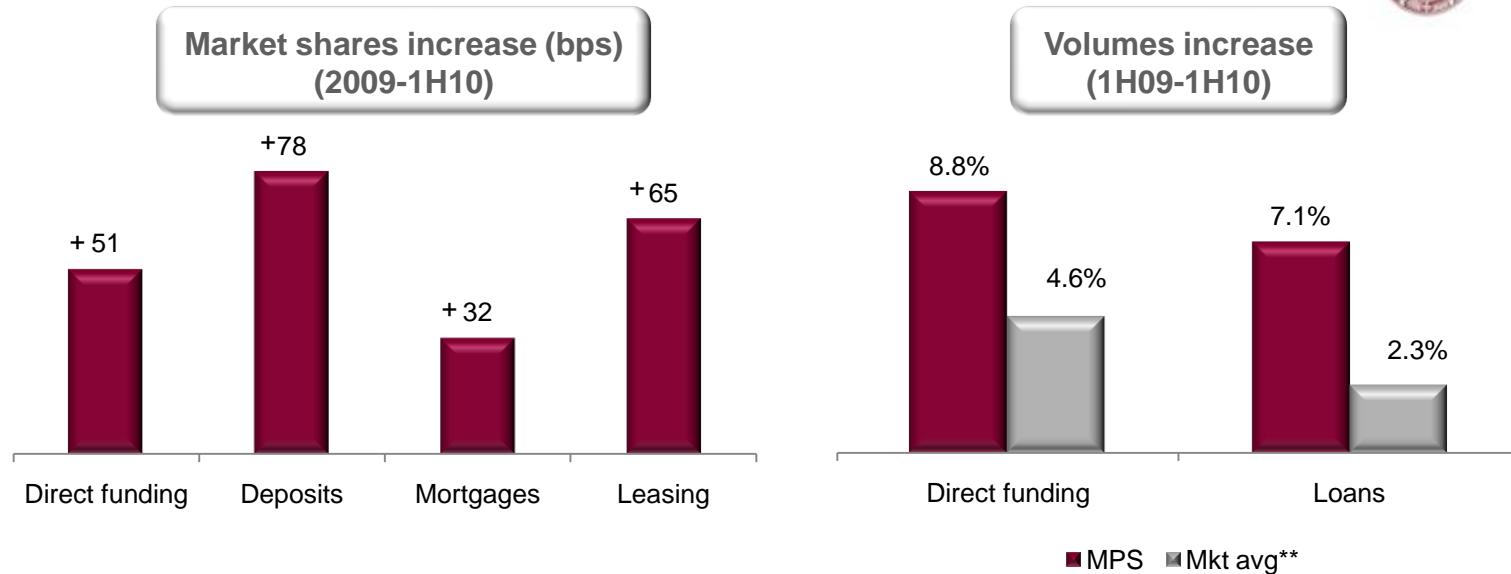


\*UCI, ISP, BAPO, UBI, BPM. Sources: Company reports and Citi Research ("The Waiting Game, 20 Giugno 2010), GS Research (Italian Banks, 31 August 2010)

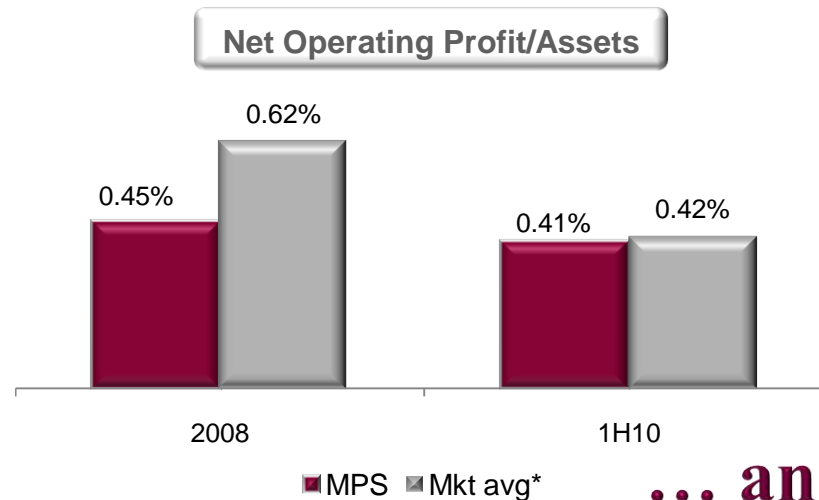
# MPS: The results of the ongoing restructuring story started in 2008 (2/2)



**Increasing market shares and volumes**



**Focus on profitability**



**... and still a lot to do**

\*UCI, ISP, BAPO, UBI, BPM. Sources: Company reports and Citi Research ("The Waiting Game, 20 Giugno 2010), GS Research (Italian Banks, 31 August 2010)

\*\* Banks analyzed: UCI, ISP, UBI, BPM, BAPO, BPER, Carige

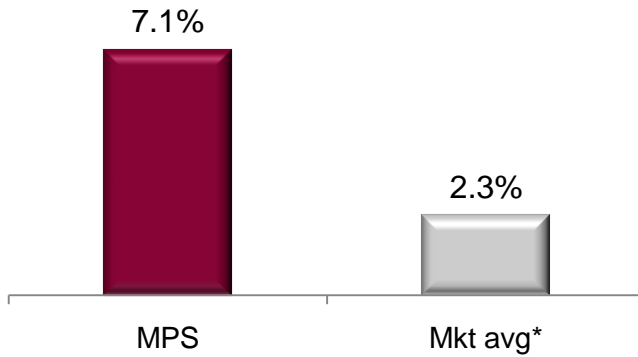


**The good commercial momentum is going on, leading to an increase in market shares**

# Strong growth of volumes and acquisition of new clients



## Loans (YoY)



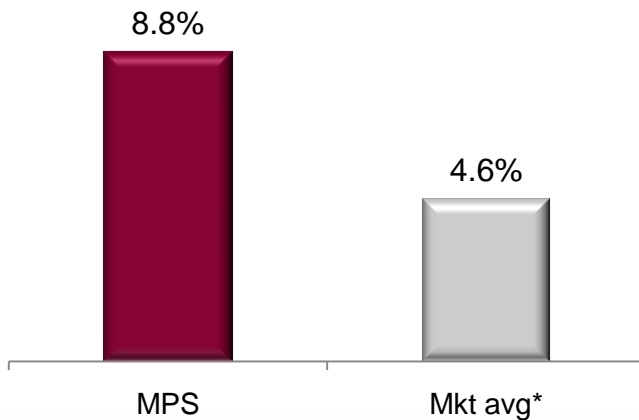
## Launching new products



**MUTUO "MPS PROTEZIONE"**  
Capped floating rate

**+73% (YoY)**  
Mortgages inflows

## Direct funding (YoY)



## Recent Current Account launched

**+28,000 new current accounts**  
**+37,000 net new clients**

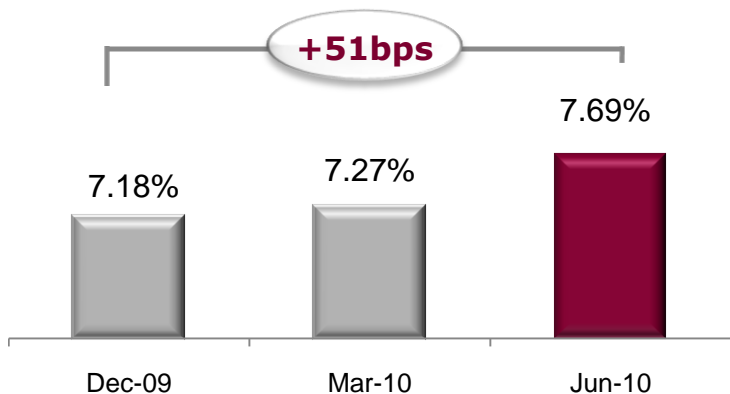


\*UCI, ISP, UBI, BPM, BAPO, Carige

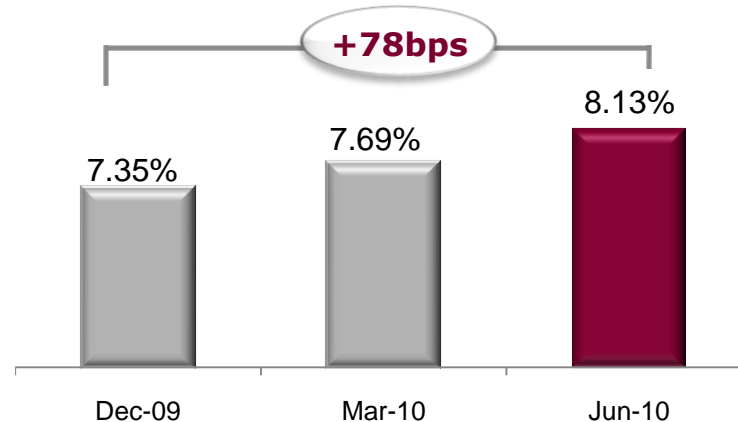
# Strong increase in market shares in all businesses



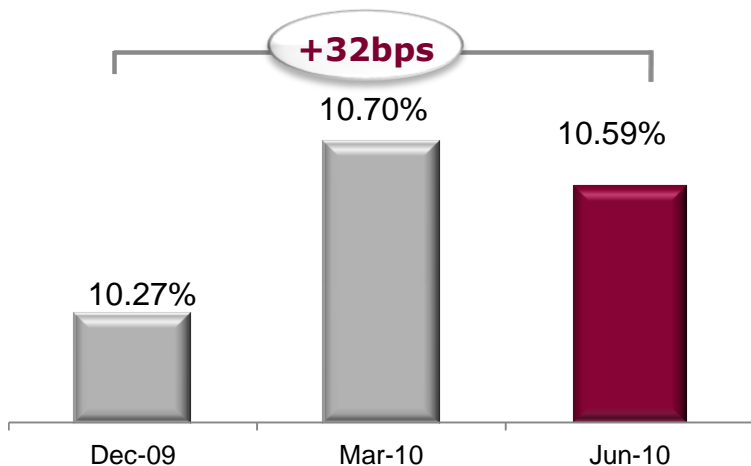
Direct funding



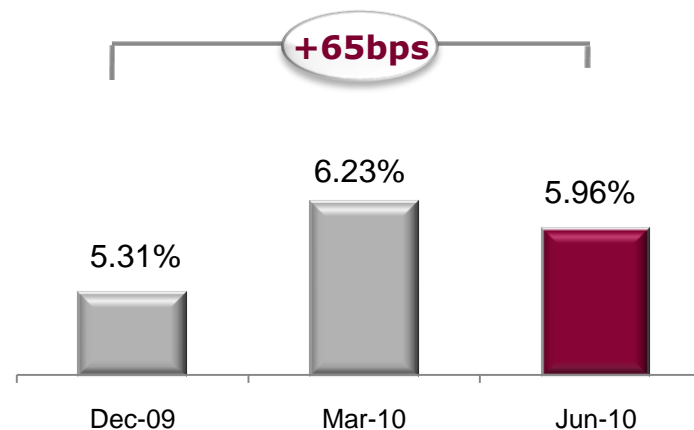
Direct Funding (net of bond)



Mortgages



Leasing





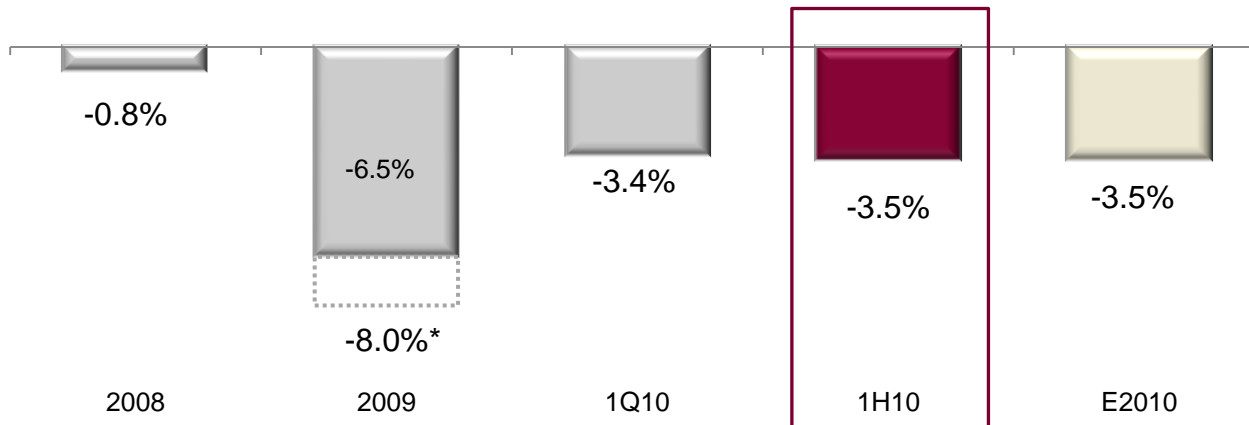
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**1H Results has confirmed  
the track record in cost containment**

# Operating costs: a further containment and better performance vs market

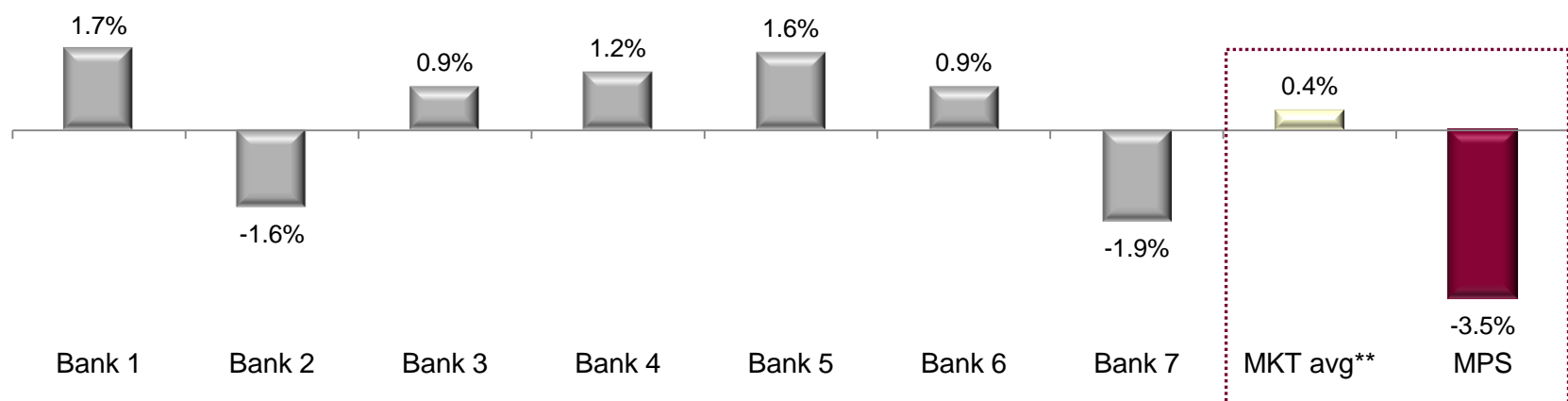


Trends in Total Costs



**60.2%**  
**Cost/Income:**  
**(-400bps vs**  
**dic09)**

Operating costs



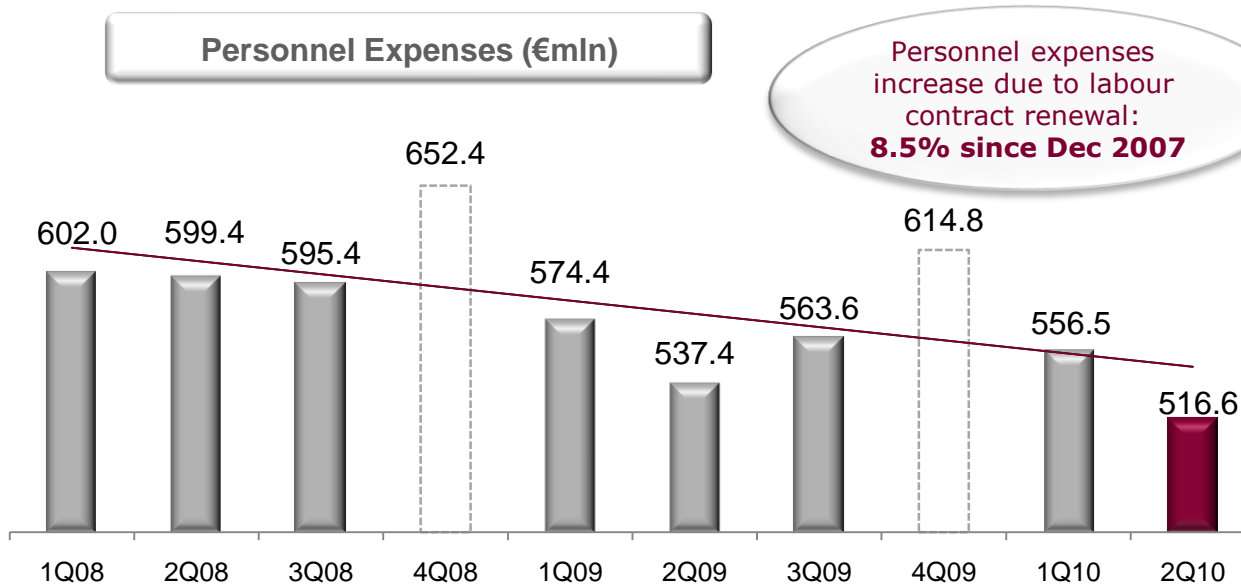
\* Net of € 60mIn in early retirement one-offs classified as Personnel Expenses

\*\* Banks analyzed: ISP, BAPO, Carige, UCI, BPER, UBI, BPM

# The positive effects of reorganization on costs are evident both on cost of personnel ...



## Personnel Expenses (€mln)



Personnel expenses increase due to labour contract renewal: **8.5% since Dec 2007**

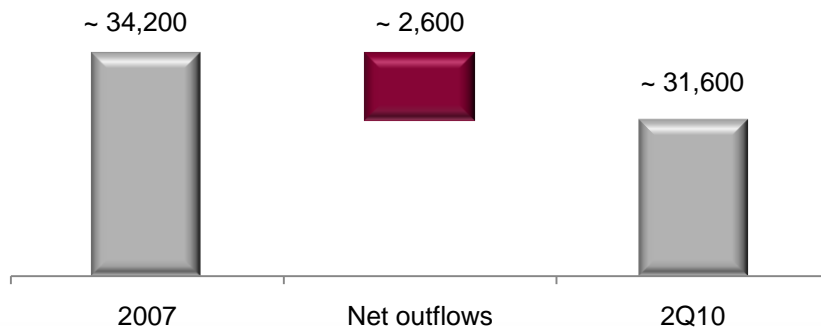
## 1H10 Personnel Expenses

**-3.5% YoY**

**-5.75% YoY**

Considering the Effect of labour contract renewal

## Headcount reduction\*



□ **67% Front office/Total staff** (+400bps)

□ **~ 3,800 gross outflows**, of which **361** in 1H2010\*\*

□ **€35,000**: difference between avg cost of outflows and avg cost of new hirings

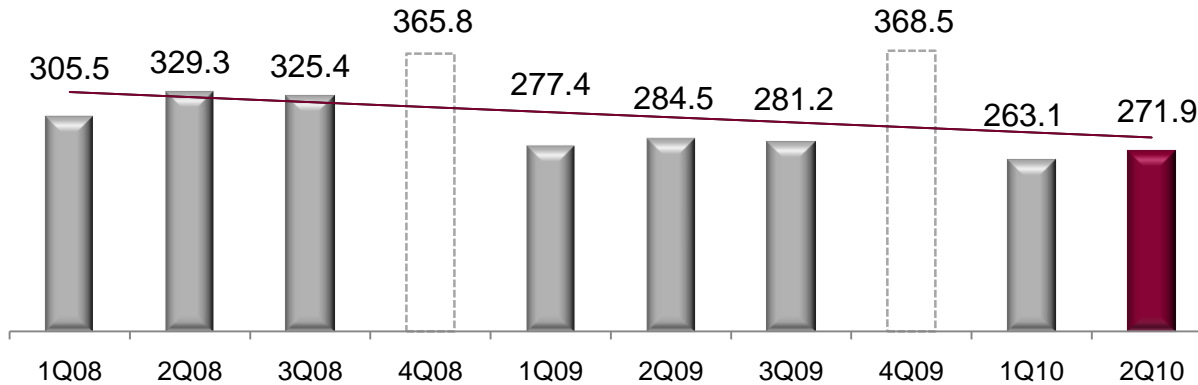
\* FTE. 2007 figures include Antonveneta (9.383) and Biver (696)

\*\* Excluding the exits (391 resources) due to the disposal of branches to Intesa and Carige. In the 1H, 361 young people were hired in the network

# ... and on Other Administrative Expenses



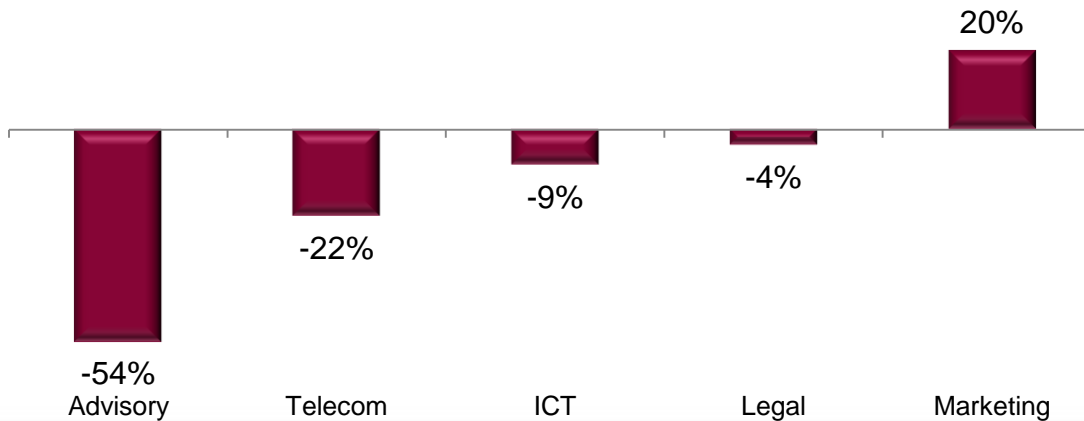
Other Administrative Expenses (€mln)



1H10 Other Admin. Expenses

**-4.8% YoY**

1H10 Other Admin. Expenses: main items



**c100  
Small Branches  
closed in August\***

\* Branches with 3 employees and with limited credit autonomies

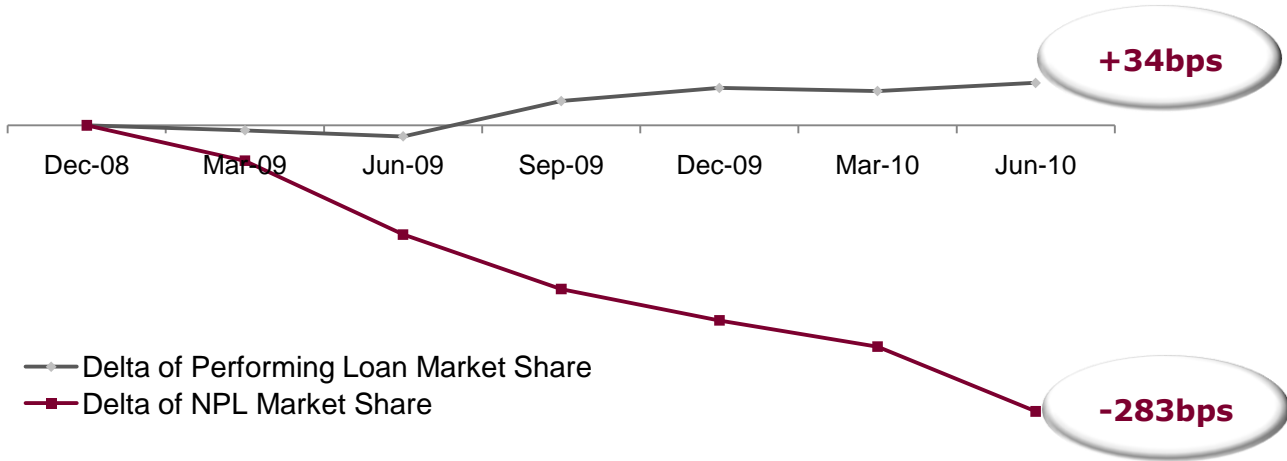


# Asset quality under control

# Increased loans with strong attention to credit quality

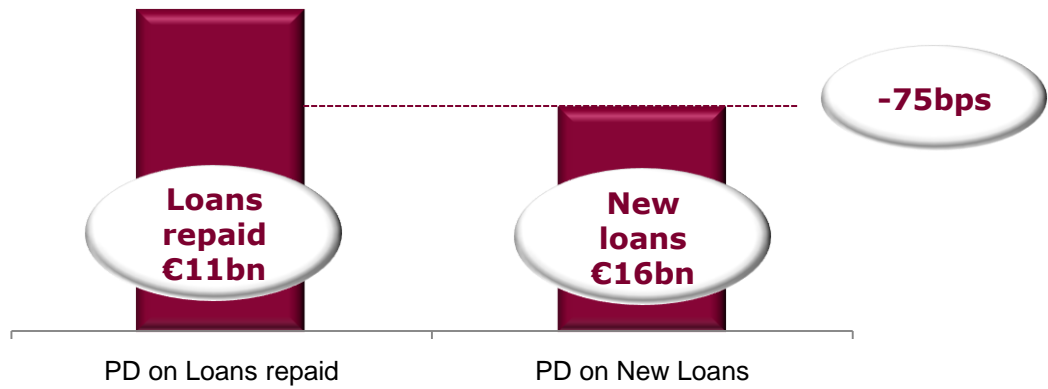


Market share of Performing and Non Performing Loans



PD on performing loan portfolio down 10bps to 2.60% in 2Q

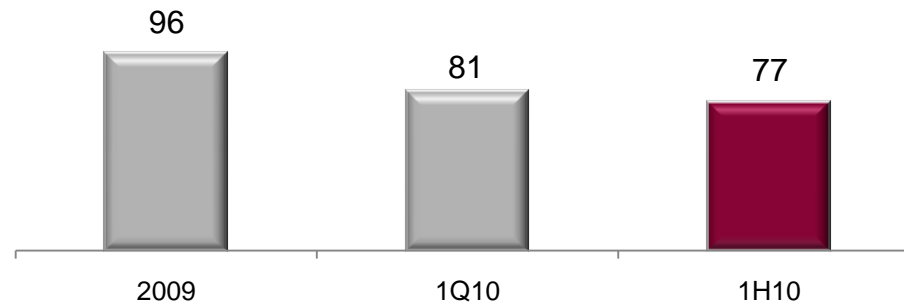
Average PD on repaid and new loans (1H10)



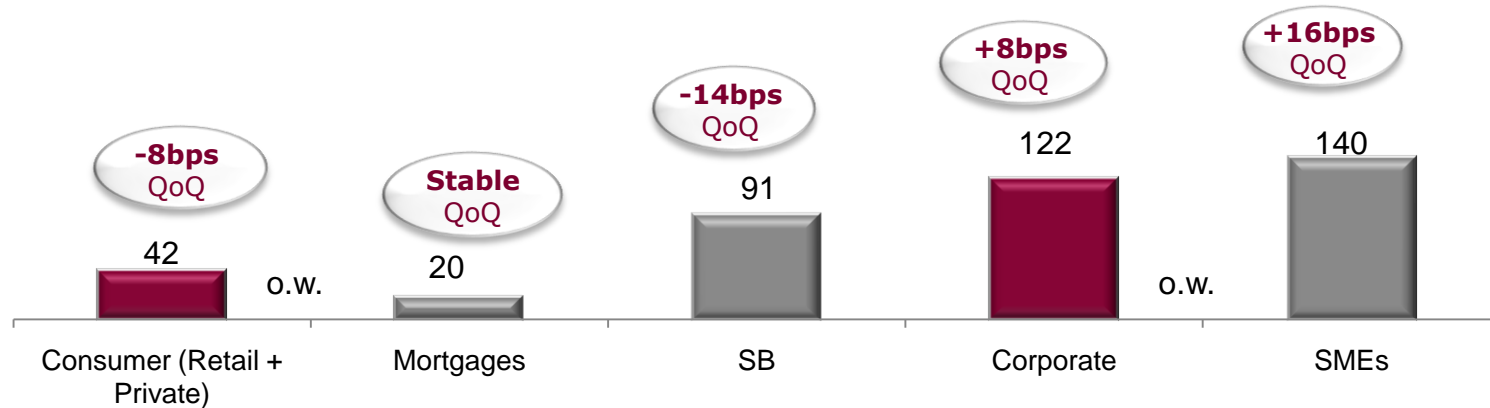
# Provisions towards a normalised level



Provisions (bps)

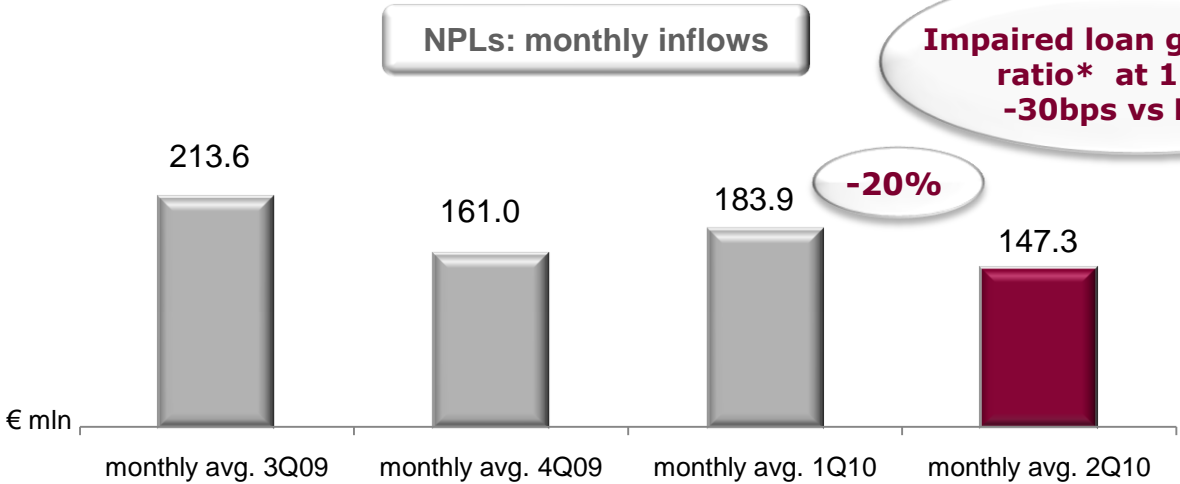


Breakdown by type of customers\* (bps)



\* Provisions calculated on loans disbursed at Branch Network level

# Decreasing NPLs inflows and increasing collections



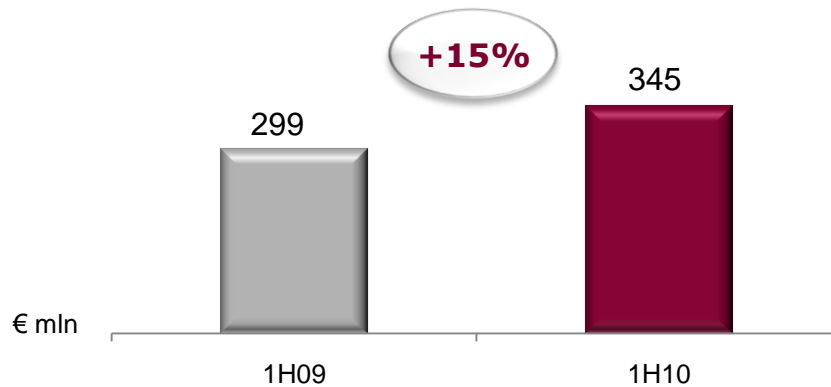
**Impaired loan generation ratio\* at 1.01%:  
-30bps vs March**

**1H10 NPL flows  
-6.3% YoY**

- **NPL inflows from performing loan portfolio: -7.7%**
- **NPL inflows from other doubtful loans: -5.2%**



**Collections**



*S&P's assigns ABOVE AVERAGE ranking to MPS Gestione Crediti*



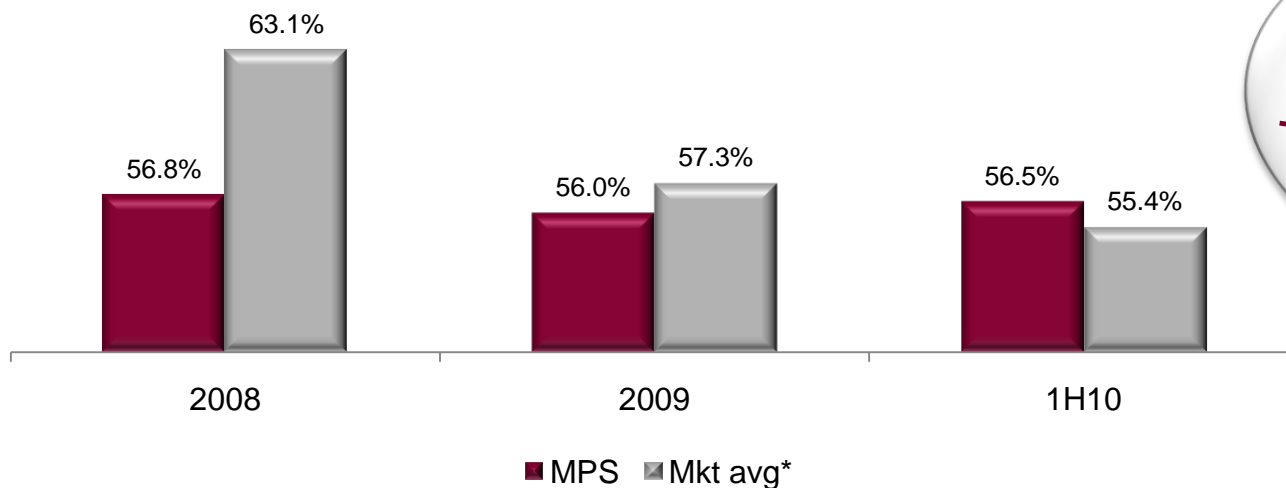
*Fitch upgrades MPSGCB's Italian Residential and Commercial Mortgage Special Servicer ratings to 'RSS2'/'CSS2'*

\* NPL and Watchlist loan flows over total loans as of March. Figures are referred to the commercial network. Operating data

# Stable NPL coverage and moderate increase of impaired loans stock

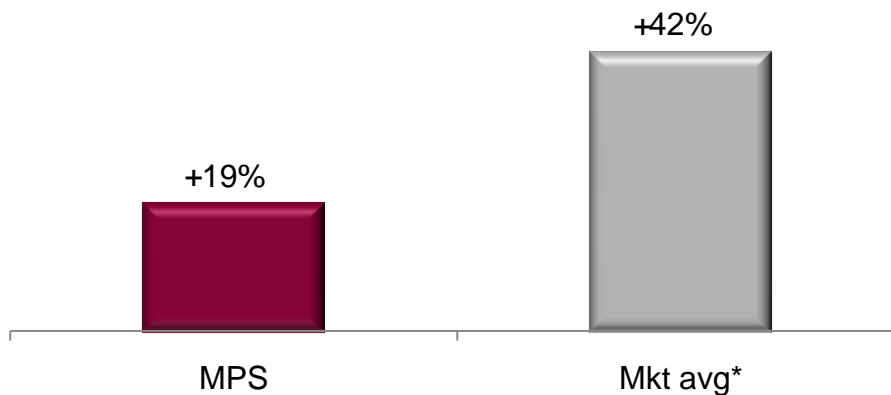


NPL Coverage: 2008-1H10



NPL coverage 2008-1H08:  
**-30 bps MPS**  
**-770 bps avg competitors**

Gross Impaired Loans/ Loans (2008-1H10)

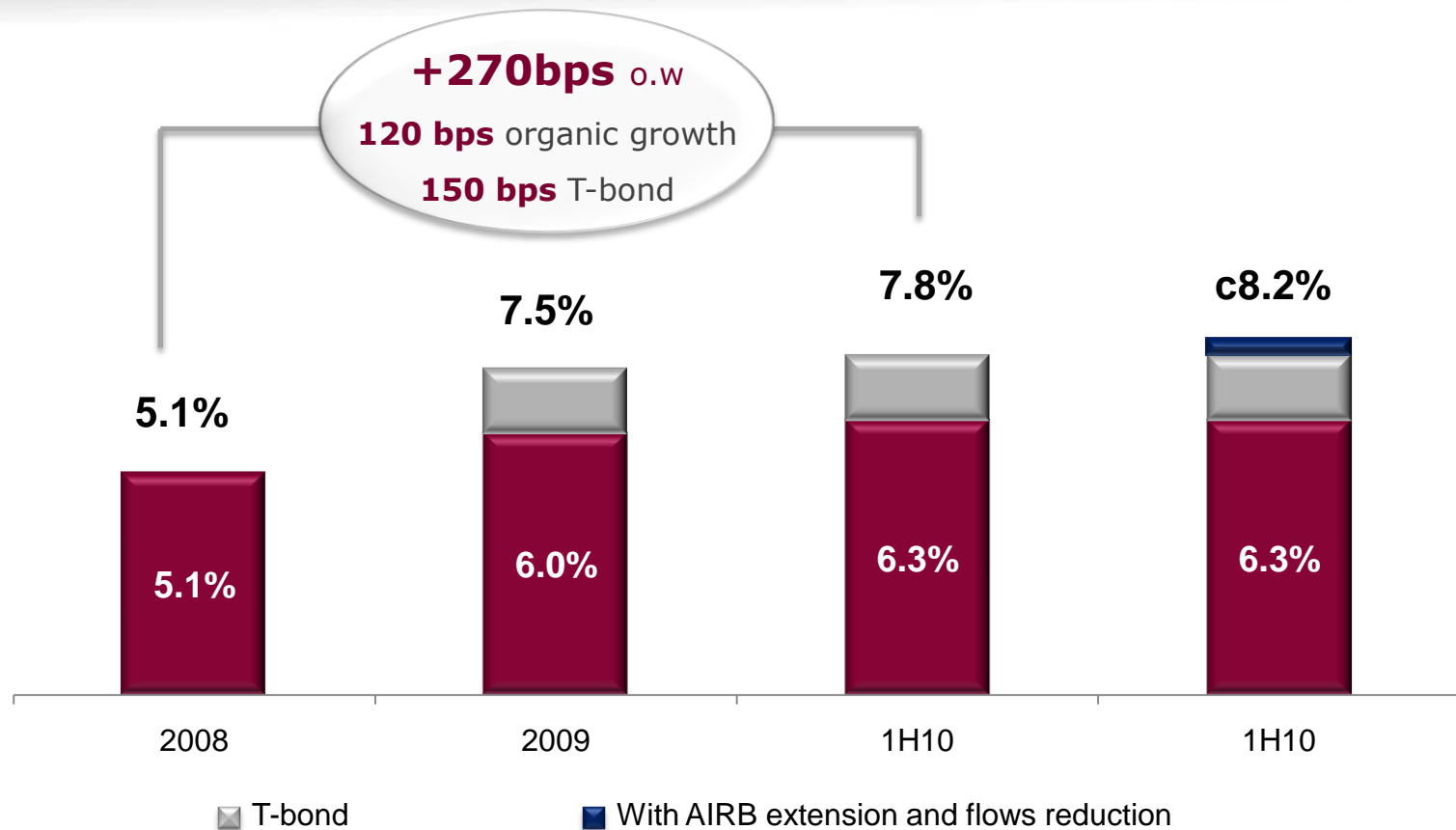


\* Mkt avg: UCI, ISP, BAPO, UBI, BPM



# Capital strengthening

# Capital position being strengthened



**Authorization obtained from Supervisory Authorities to extend AIRB models to all Antonveneta and former Antonveneta branches (merged into the Parent Company) and lower floor from 90% to 85% effective for supervisory reporting as of 30/09/2010 (c 40bps)**



# Conclusions and guidance

The positive commercial performance shown in the first six months leads us to look confidently to the second part of the year. In particular:

- ❑ Q2 NII is considered as a structural basis for the remaining part of the year
- ❑ Excellent results achieved in cost containment (exceeding year-start forecasts) make it possible for the previously issued -2% guidance on costs for FY10 to be superseded (now expected to be at least -3.5%)
- ❑ With respect to the cost of credit, NPL flows showed a better than budgeted trend.



# Appendix

# 1H and 2Q10 Results



## 1H and 2Q10 P&L (mln €)

	<b>2Q10</b>	<b>2Q10/1Q10</b>	<b>2Q10/2Q09</b>	<b>1H10</b>	<b>1H10/1H09</b>
Net Interest Income	<b>924.8</b>	<b>+4.4%</b>	+1.7%	<b>1,810.6</b>	-1.4%
Net Fees	<b>492.7</b>	-0.2%	+5.0%	<b>986.6</b>	<b>+3.7%</b>
Basic income	<b>1,417.5</b>	+2.7%	+2.8%	<b>2,797.2</b>	+0.4%
Total Revenues	<b>1,386.1</b>	-2.7%	-4.4%	<b>2,810.2</b>	-4.2%
Operating Costs	<b>-830.6</b>	<b>-3.4%</b>	-3.6%	<b>-1,690.4</b>	<b>-3.5%</b>
Personnel costs	<b>-516.6</b>	-7.2%	-3.9%	<b>-1,073.1</b>	-3.5%
Other admin expenses	<b>-271.9</b>	+3.3%	-4.4%	<b>-535.0</b>	-4.8%
Loan Loss Provisions	<b>-283.0</b>	<b>-7.8%</b>	-29.3%	<b>-590.0</b>	-14.1%
Net Operating Income	<b>254.1</b>	-1.0%	+38.5%	<b>510.8</b>	+8.1%
Taxes	<b>-177.1</b>	<i>n.m.</i>	<i>n.m.</i>	<b>-220.4</b>	+13.7%
Gains on Asset Disposal	<b>184.2</b>	<i>n.m.</i>	<i>n.m.</i>	<b>184.2</b>	<i>n.m.</i>
Purchase Price Allocation	<b>-29.6</b>	<i>n.m.</i>	<i>n.m.</i>	<b>-57.2</b>	-17.7%
Net income	<b>118.9</b>	-16.4%	<i>n.m.</i>	<b>261.2</b>	-21.4%

# A focus on Securities and Derivatives (1/2)



## The Securities and Derivatives Portfolio\*

<i>Market Value (€ mln)</i>	30 June 2010
<b>HFT</b>	16,229
<b>AFS</b>	15,437
<b>L&amp;R</b>	3,159
<b>Total Portfolio</b>	<b>34,824</b>

**+ €10.7 bn**

**NII-boosting portfolio expansion (vs Dec 09) of which:**

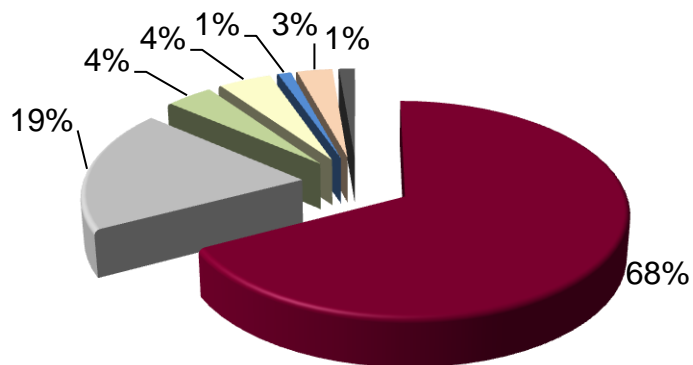
- ❑ **+ €8.4 bn on HFT portfolio:** Italian government bonds with upcoming maturity (80% within 2011)
- ❑ **+ €2.5 bn on AFS portfolio:** Long Term maturity Italian government bonds. This includes mainly Italian long-term government bonds (BTPs in particular) which, while being exposed to counterparty risk (mainly "Italy's country risk"), are hedged from adverse interest rate fluctuations through a dedicated hedge accounting policy.
- ❑ **Slight L&R portfolio contraction**

\* Banca MPS and MPS Capital Services portfolio, excluding repurchase agreements and Money Market

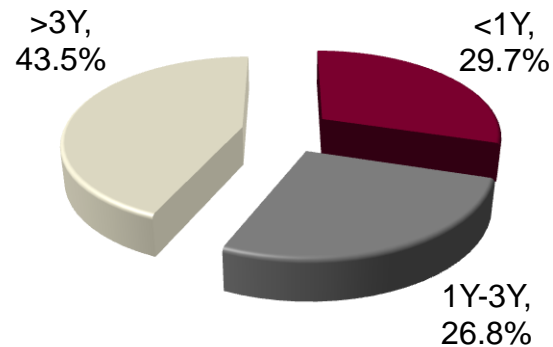
# A focus on Securities and Derivatives (2/2)



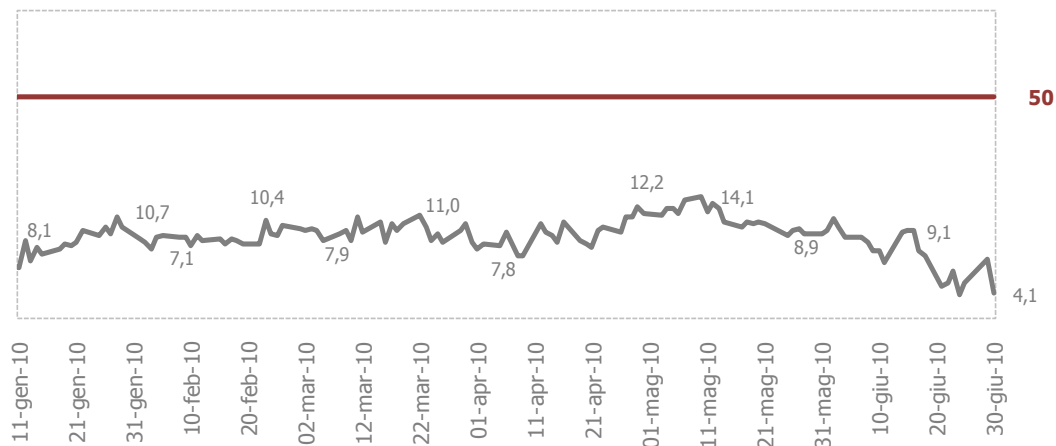
Portfolio Breakdown\*



Italy Govies: Breakdown by Maturity



VAR Evolution trading book



- Italian Government Bond
- Bonds Financial Sector
- Subordinated Bonds Financial Sectors
- Equities
- Foreign Government Bonds
- Corporate Bonds
- Other

\* Banca MPS and MPS Capital Services portfolio, excluding repurchase agreements and Money Market



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### **Declaration of the Financial Reporting Officer**

Pursuant to para. 2, article 154-bis of the Consolidated Law on Finance, the Financial Reporting Officer, Mr. Daniele Bigi, declares that the accounting information contained in this document corresponds to the underlying documentary evidence and accounting records.



**MONTE  
DEI PASCHI  
DI SIENA**  
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[www.mps.it](http://www.mps.it)